



MONTANA STATE UNIVERSITY

NORTHERN

Operating Budget

Enrollment Summary

Campus:	MSU-Northern							
Reporting Metric - Enrollment								
	FY05	FY06	FY07	FY08	FY09	FY 09	Sum 09	Fall 09
	Actual	Actual	Actual	Actual	Budgeted	Projected	Actual	Projected
Resident	1,205	1,142	1,083	978	929	970	212	891
WUE	60	67	79	66	63	72	9	69
Non-resident	50	46	44	51	49	52	7	50
Total	1,315	1,255	1,205	1,095	1,041	1,094	228	1,010
Undergraduate	1,221	1,152	1,134	1,033	982	1,021	166	967
Graduate	94	103	71	62	59	73	62	43
Total	1,315	1,255	1,205	1,095	1,041	1,094	228	1,010

- Summer 08 enrollment down only 4 FTE despite cuts of \$120,000 in expenses
- Fall 08 enrollment up 2 FTE over Fall 07
- Budgeted for 5% decrease, plus 5% tuition shortfall reserve
- Projected numbers based on Summer 08 and Fall 08 actual, and an historical 6% decline from Fall to Spring

Expenditures per Student

Campus:	MSU-Northern				
Reporting Metric - Expenditures per Student					
Expenditures per FTE	Expenditures per FTE	Expenditures per FTE	Expenditures per FTE	Expenditures per FTE	Expenditures per FTE
FY05	FY06	FY07	FY08	FY09	Growth
Actual	Actual	Actual	Actual	Budgeted	Rate
\$9,143	\$9,839	\$10,498	\$11,826	\$12,521	8.2%

- High School graduates have declined in our service area, therefore our enrollment is affected
- Basic operating costs, including personnel and benefits, do not decrease
We have left a number of positions vacant to cut costs
- From FY 05 to FY 08, utility costs have increased 12%, although usage in many buildings has decreased due to energy saving measures

Expenditures by Program

Campus:	MSU-Northern				
Reporting Metric - Expenditures by Program					
	FY05	FY06	FY07	FY08	FY09
	Actual	Actual	Actual	Actual	Budgeted
Instruction					
\$ Expenditures	\$4,995,087	\$5,119,129	\$5,332,966	\$5,684,839	\$5,479,553
Per cent of Total	41.5%	41.5%	42.1%	43.9%	42.0%
Research					
\$ Expenditures	\$0	\$0	\$0	\$0	\$0
Per cent of Total	0.0%	0.0%	0.0%	0.0%	0.0%
Public Service					
\$ Expenditures	\$0	\$0	\$0	\$0	\$0
Per cent of Total	0.0%	0.0%	0.0%	0.0%	0.0%
Academic Support					
\$ Expenditures	\$1,309,537	\$1,418,069	\$1,392,986	\$1,480,669	\$1,383,391
Per cent of Total	10.9%	11.5%	11.0%	11.4%	10.6%
Student Services					
\$ Expenditures	\$1,751,600	\$1,939,976	\$1,817,855	\$1,821,437	\$1,856,170
Per cent of Total	14.6%	15.7%	14.4%	14.1%	14.2%
Institutional Support					
\$ Expenditures	\$1,008,753	\$1,024,368	\$1,162,680	\$1,307,966	\$1,582,251
Per cent of Total	8.4%	8.3%	9.2%	10.1%	12.1%
Plant O & M					
\$ Expenditures	\$1,868,339	\$1,716,604	\$1,799,450	\$1,521,056	\$1,557,359
Per cent of Total	15.5%	13.9%	14.2%	11.7%	11.9%
Scholarship and Fellowships					
\$ Expenditures	\$1,090,382	\$1,129,327	\$1,146,948	\$1,133,228	\$1,175,998
Per cent of Total	9.1%	9.1%	9.1%	8.8%	9.0%
Other					
\$ Expenditures	\$0	\$0	\$0	\$0	\$0
Per cent of Total	0.0%	0.0%	0.0%	0.0%	0.0%
Total					
\$ Expenditures	\$12,023,698	\$12,347,473	\$12,652,885	\$12,949,195	\$13,034,722
Per cent of Total	100.0%	100.0%	100.0%	100.0%	100.0%

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- Cut Summer Session expenditures by \$120,000
 - Eliminated low enrollment courses
 - Maintained FTE

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- Vacancies not filled will result in lower expenditures

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- Foundation Contract put back in General Fund budget
- Budgeted for repayment of Bozeman transfer (5 year repayment)

Plant O & M

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Scholarships & Fellowships

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Campus Strengths and Challenges

Strengths

- Base-Plus Budget Model
- Stabilizing enrollment
- Support from MSU-Bozeman
 - Financial
 - Planning and Reporting

Challenges

- Debt
- Past enrollment declines
- Fixed costs and deferred maintenance
- Increasing cost of utilities and transportation

Other

- **How does your campus operating budget reflect the MUS Strategic Plan?**
 - We provide access to Higher Education in our region
 - We support economic development in the area –
Bio-Diesel Testing Center
 - We support the Hi-Line in the areas of Health Care,
Transportation, Small Business Development,
and Education