

FY13 BUDGET PRESENTATION

September 2012 Board of Regents Meeting



MONTANA
STATE UNIVERSITY
BILLINGS

Access & Excellence

Expenditures per FTE



Expenditures per FTE FY09 Actual	Expenditures per FTE FY10 Actual	Expenditures per FTE FY11 Actual	Expenditures per FTE FY12 Actuals	Expenditures per FTE FY13 Budgeted	Expenditures per FTE Growth Rate
\$9,310	\$9,240	\$8,788	\$8,858	\$9,391	0.2%

- The amount spent per student has remained essentially flat.
- This metric shows that in spite of fluctuations in enrollment, decisions were made to keep the university as efficient as possible to serve students within the resources available.
- MSU Billings is intentional in the budget development process to keep expenditures in balance with the revenue available to support its mission.

Per Student Funding

	FY13 Budgeted	Percent of Expenditure per FTE
Non-Resident Student Funding		
Expenditure per FTE*	9,391	
Average Non-resident Tuition per FTE*	13,713	146.0%
Other Revenue per FTE***	242	2.6%
Resident Student Funding		
Expenditure per FTE*	9,391	
State Support per FTE**	4,560	48.6%
Average Resident Tuition per FTE*	4,239	45.1%
Other Revenue per FTE***	242	2.6%
Non-Resident Subsidy per FTE	350	3.7%
<p>* Excludes Program Fees and Super Tuition</p> <p>** Includes General Fund and Millage</p> <p>*** Includes Registration Fee, Admission Fee, Investment Earnings, Other Fees, and Miscellaneous Revenue</p>		

Enrollment

	FY09	FY10	FY11	FY12	FY13	FY13
	Actual	Actual	Actual	Actual	Budgeted	Anticipated
Resident	3,653	3,895	4,127	3,992	3,992	3,822
Non-resident	142	134	149	190	190	180
WUE	246	230	280	296	296	296
Total	4,041	4,259	4,556	4,478	4,478	4,298

Undergraduate	3,083	2,991	3,162	3,121	3,121	3,063
COT	658	973	1,053	1,015	1,015	915
Graduate	300	295	341	342	342	320
Total	4,041	4,259	4,556	4,478	4,478	4,298

- Enrollment tends to inversely trend with regional economy
 - Growth of FY10 and FY11 during declining/stagnate regional economy
 - Decline of FY12 and anticipated decline in FY13 during recovering economy
- Budget strategies to address the impact of an estimated \$700,000 revenue shortfall:
 - Use of vacancy savings from unfilled faculty lines
 - Use of contingency funds
 - Use of vacancy savings from administrative and professional positions
 - If needed, request use of Designated Revolving Reserve fund

Expenditures by Program

	FY09 Actual	FY10 Actual	FY11 Actual	FY12 Actual	FY13 Budgeted
Instruction					
\$ Expenditures	\$17,834,459	\$18,825,382	\$16,679,483	\$18,820,927	\$20,342,662
Percent of Total	47.4%	47.8%	41.7%	47.4%	48.4%
Research					
\$ Expenditures	\$147,094	\$158,666	\$126,880	\$125,348	\$135,700
Percent of Total	0.4%	0.4%	0.3%	0.3%	0.3%
Public Service					
\$ Expenditures	\$423,572	\$431,558	\$397,326	\$408,678	\$411,950
Percent of Total	1.1%	1.1%	1.0%	1.0%	1.0%
Academic Support					
\$ Expenditures	\$3,654,807	\$3,501,994	\$3,450,083	\$3,285,471	\$3,479,169
Percent of Total	9.7%	8.9%	8.6%	8.3%	8.3%
Student Services					
\$ Expenditures	\$4,122,507	\$4,609,127	\$5,070,286	\$5,354,651	\$4,849,224
Percent of Total	11.0%	11.7%	12.7%	13.5%	11.5%
Institutional Support					
\$ Expenditures	\$3,809,272	\$3,742,688	\$4,262,901	\$3,901,135	\$4,319,222
Percent of Total	10.1%	9.5%	10.6%	9.8%	10.3%
Plant O & M					
\$ Expenditures	\$5,774,197	\$6,054,503	\$7,878,722	\$5,560,180	\$6,026,940
Percent of Total	15.3%	15.4%	19.7%	14.0%	14.3%
Scholarship and Fellowships					
\$ Expenditures	\$1,854,687	\$2,028,930	\$2,174,656	\$2,209,715	\$2,487,220
Percent of Total	4.9%	5.2%	5.4%	5.6%	5.9%
Total					
\$ Expenditures	\$37,620,595	\$39,352,848	\$40,040,337	\$39,666,105	\$42,052,087
Percent of Total	100.0%	100.0%	100.0%	100.0%	100.0%

Operating Budget Ratios



MONTANA STATE UNIVERSITY		FY08 Actual	FY09 Actual	FY10 Actual	FY11 Actual	FY12 Actual	FY12 Budgeted	FY13 Budgeted
MSU Billings (includes City College)	Instructional Exp / FTE	\$4,186	\$4,413	\$4,420	\$3,662	\$4,203	\$4,258	\$4,543
	Percent of Total Exp	47.6%	47.4%	47.8%	41.7%	47.4%	48.3%	48.4%
	Student FTE to Contract Faculty Ratio	20.7	21.5	21.9	23.3	21.5	21.3	20.2
	Student FTE to Contract Admin/Pro Rati	53.8	48.8	52.9	53.1	56.5	56.0	52.1
	Student FTE to Classified Employee Rat	31.7	30.2	32.8	35.9	34.8	34.8	33.5

- Strategies to increase instruction to 50%
 - Reallocation to contract faculty lines/professional development
 - Advocacy for higher faculty salaries
- Strategies to increase instructional/academic support/student services to 70%
 - Allocation to student academic and support services to improve retention
 - Strategic reduction of operating costs to focus on core academic mission
- Student to faculty trend line - consistent over time
- Student to admin/professional – increase in students served per employee
- Student to classified - shows gradual increase in students served per employee

Cost Per Completion



Campus	Expenditures per Completion				
	2005-06	2007-08	2009-10	2010-11	2011-12
MSU Billings	\$43,216	\$41,193	\$44,316	\$44,638	\$41,062
MUS Total	\$44,148	\$49,312	\$52,836	\$50,560	\$50,982
BA/MA WICHE Avg	\$41,718	\$47,010	\$43,210		

- Year-to-year fluctuations
 - Increases in operating costs
 - Number of completions from a low of 771 in FY06 to a record high of 966 in FY12.
- Projected FY12 decrease indicates efficiency as % increase in completions > % increase in operating costs.
- FY 2012 - MSUB is less than MUS average by \$9,920 (-19.5%) and less than the BA/MA WICHE FY 2010 average by \$2,148 (-5%)
 - Efficiency and high productivity which results in lower operating costs
 - Low facilities operating costs
 - Implementation of a budget equal to available state support and tuition revenue