

MINUTES OF THE BOARD OF REGENTS
OF HIGHER EDUCATION
MONTANA UNIVERSITY SYSTEM

DATE: October 29-30, 1987

LOCATION: 275-276 Strand Union Building
Montana State University
Bozeman, Montana

REGENTS Morrison, Kehoe, Kaze, Lind, McCarthy
PRESENT: Redlin
Commissioner of Higher Education Carrol
Krause

REGENTS Hurwitz
ABSENT:

PRESIDENTS Carpenter, Easton, Koch, Merwin, Norman,
PRESENT: Tietz

PRESIDENTS None
ABSENT:

Minutes of Thursday, October 29, 1987

Chairman Lind called the meeting to order at 10:45 a.m. Roll call was taken, and it was determined a quorum was present.

Chairman Lind stated the first matter to be addressed was an addition to the agenda, Item 57-901-R1087, Approval of the Respective Forms and Authorization of Execution and Delivery of a Guarantee Reserve Agreement, a Depository Agreement, and Two Guarantee Agreements; and Approval and Ratification of a Guarantee Agreement and a Servicing Agreement; Montana Higher Education Student Assistance Corporation. Jim Stipcich, Director of the Montana Higher Education

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Student Assistance Program (MHESAC) explained the intent is to issue \$31 million in bonds on November 10, 1987 to finance student loan acquisitions. Under this timeline, it was necessary to bring the item in for approval as an addition to the agenda. Mr. Stipcich reviewed the agreements contained in the resolution, and responded to Regents' questions. On motion of Regent McCarthy, the item was approved.

A brief recess was taken to allow signing of appropriate documents relating to the bond issue.

The meeting reconvened at 11:00 a.m. President Tietz, on behalf of Montana State University, welcomed the Regents, presidents, and staff to MSU.

Informational Report on KUSM

Vice President Stuart Knapp presented the information report on KUSM. Montana State University has received word from the Corporation for Public Broadcasting (CPB) and the Public Broadcasting Service (PBS) that its application for affiliate status has been approved. A \$322,000 community service grant accompanied the approval letter. Dr. Knapp distributed a handout (on file) elaborating on the number of opportunities the PBS affiliation offers MSU and the state of Montana. With approval of KUSM's affiliate status, Montana becomes the 50th state in the nation to have a fully operational and affiliated public television station

Dr. Knapp and others responded to Regents' questions on details of the affiliation, including the on-going nature of the community service grant, severing the sister-station relationship with KUED in Salt Lake City, additional translators that may be added, and other matters.

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President Koch, University of Montana, asked what if any instructional implications this affiliation might have in the future. He was told KUSM is not involved in instructional programming, but MSU is interested in exploring ways to deliver instructional programs through telecommunications. Dr. Knapp explained various ways delivery of such programs are presently being explored by the statewide Telecommunications Task Force. A report from the Task Force will be brought to the Regents when it is formulated.

Overview of role and services of the Cooperative Extension Service and the Agricultural Experiment Station

President Tietz explained Dr. Welsh, Dean and Director of the Agricultural Experiment Station, had to be out of the state because of a previous commitment as part of a research team. Dean Welsh prepared a video presentation on the Agricultural Experiment Station, and without objection, President Tietz requested it be shown at this time. Following that, and the lunch break to hear the Governor's presentation to the Associated Students, Associate Director LeRoy Luft would present the second part of the program on the Cooperative Extension Service.

President Tietz briefly reviewed the recent merger and consolidation of certain services of the AES and CES. Noting there were some critics of the consolidation, President Tietz stated MSU's intent was to provide a service-oriented organization with as little administration as possible. The organization was designed to provide as efficient a delivery system and information collecting system for the entire state as possible. The merger combined some fifty offices in the CES with eight locations of the AES. The MSU

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administration believed this would increase efficiency, eliminate duplication of administrative functions, and free up dollars for enhancement of the information delivery system. President Tietz noted that effort was somewhat thwarted when in the closing hours of the past legislative session, roughly \$200,000 was removed from the budget of the merged functions. MSU has, however, proceeded with its planned development of the merged services, and those developments will be addressed by both Dr. Welsh and Associate Director Luft.

Speaking on a philosophical note, President Tietz stated there has been some concern that MSU is drifting from its agricultural heritage, and the merger of the AES and CES is "the last straw" in that move; that the administration and more specifically the President "had it in" for those services. President Tietz stated that is the farthest thing from the truth. The interest of MSU and its administration is where agriculture and this state are going in the future. That does not mean adhering to the "letter of the language" that was issued in the late 1800s and early 1900s in the legislation establishing the AES, but rather in an interpretation of that language. MSU believes philosophically it is better tuned today and more efficiently performing those basic functions than it would have been had it stayed with the classic system. Similar kinds of reorganization are occurring across the nation; MSU is in the forefront of a trend to eliminate administrative costs, and add dollars to the program.

Associate Dean Dan Bartell, College of Agriculture, was present in Dean Welsh's absence. He distributed copies of the "Hatch Act" signed March 2,

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1887 by President Grover Cleveland establishing agricultural experiment stations in connection with colleges established in several states. Dean Welsh's televised presentation included a partial chronology of the research and other activities and contributions of the AES from its inception in 1893 to the present date. The AES is an example of a public research program having its technology transferred through the private sector. The challenge for the future is to expand the market niche of agricultural producers, especially in value-added products; expand knowledge of human health and nutrition; adapt current production procedures to better protect Montana's soil, air, and water; and extend scientific knowledge of basic biological and chemical processes so they can be applied in new and useful ways.

At the conclusion of the presentation, Chairman Lind stated questions are frequently directed to the Regents concerning the value of research at Montana's universities. Presentations such as the one just heard give Regents the ability to respond to those questions, and tie those in to economic development and the promotion of public and private enterprise. It is important the Regents understand what these affiliate groups are doing; how they are associated with the University; and how they benefit the state of Montana.

President Tietz commented on the philosophical alignment that has also been occurring over the past few years in the biological and biotechnical areas, in addition to the administrative merger. This greatly compliments the AES, and significantly changed the direction of its research from production to applied kinds of research with incorporation of highly

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sophisticated systems of biotechnology. For example, elements of the experiment station system are now working with people in the material science program dealing with fundamental molecular, cellular interactions which will make a major difference in the direction of agriculture in the future. In addition to the administrative merger, a strong effort is being made to integrate the entire bio-agricultural operations of the institution in the direction of applied science.

The meeting recessed at 11:50 and reconvened at 1:45 p.m. with the same members present.

Associate Director LeRoy Luft, Cooperative Extension Service, distributed background material to his presentation titled "Overview of Role and Services of the Montana Extension Service" (on file). The document contained copies of the Smith-Lever Act, national initiatives, FY 88-91 programs, and a statement of mission-philosophy-organizational goals. He also distributed copies of a book titled "The Montana Cooperative Extension Services - A History 1893-1974."

Director Luft explained the CES was created as a dynamic institution with multiple audiences, subject matters, and methodologies. By its charter, CES was established as an entity that would modify its programs and outreach in response to such factors as new technology, changes in clientele needs, and alterations in the soci-economic landscape. Accomplishments in past years tie very closely to the research role of MSU. He referenced elements of Dean Welsh's presentation having to do with performance testing of livestock, and explained the part CES played in implementing that program on the ranches in Montana. Another major contribution was assistance with

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establishment of the safflower industry, and more recently, the introduction of the red raspberry as an agricultural product in Montana.

The CES was explained to be an educational resource dedicated to improving the quality of peoples lives by providing research-based knowledge to strengthen social, economic, and environmental well-being of families, communities and agricultural enterprises. It is the off-campus arm of Montana State University, and the educational arm of the United States Department of Agriculture. Mr. Luft elaborated at some length how the CES is planning to meet its responsibility to provide lifelong learning to the people of the state, through the 4-H program, and through the communications network and training procedures in place and in the planning process. He concluded by responding to Regents' questions on goals and operations of the CES.

Update of University Funding Study

At the Commissioner's request, Dori Nielson, office of the Legislative Fiscal Analyst, reviewed the membership of the funding study committee, and the schedule of data gathering campus visits already in progress. Progress on campuses development of peer institutions was reviewed by Deputy Commissioner Jack Noble. The funding study committee of the Board will participate in final selection of the peers, which is considered a critical element of the study. Input was requested from the Board of Regents on matters it considered important for inclusion in the study. The next meeting of the funding study committee is scheduled on November 19, 1987 at 1:00 p.m.

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Curriculum Committee

Deputy Commissioner Bob Albrecht reviewed his recommendation to approve Item 56-801-R0787, Baccalaureate Program in Nursing, Multi-Entry, Multi-Exit; Northern Montana College, contained in his memorandum to the Commissioner dated October 13, 1987 (on file). In summary, he stated the proposed program has no significant impact on existing programs, serves a population currently without a baccalaureate program, presents no substantial new costs to NMC, and promises to be a quality accredited program. Dr. Albrecht recommended the Regents' approval should be contingent on the program receiving full accreditation by the State Board and by the National League of Nursing as soon as the rules of accreditation permit to assure continued quality.

President Merwin, Northern Montana College spoke briefly to the suitability of the multi-entry, multi-exit model to provide nursing educational opportunities to a rural, sparsely populated state such as Montana. The proposal also addresses the national need for additional health care professionals in the immediate future substantiated by needs surveys. NMC will be utilizing clinical settings in the third and fourth years of the program primarily on the reservations, and agreements have been entered into with several of those settings. Columbus Hospital will continue to be used in the first two years of the program, as NMC's nursing program has done in the past. If approved, the NMC program will not compete with Montana State University and Carrol College for clinical slots at Deaconess Hospital. Costs of the program are modest compared to other nursing programs in the System,

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and the career ladder provided fits well in the articulation transfer pattern with the vocational-technical centers and Miles Community College. Courses in the upper two levels focus on management, decision making, problem solving, critical care, geriatrics and community health.

Vice President Jerry Brown, NMC, introduced the nursing faculty from NMC. He spoke to the qualitative issue in nursing, stating that has been the driving issue in the nursing program at NMC for some years. The nursing faculty have thoroughly reviewed the nursing program curriculum, and its expectations of students. Dr. Brown spoke also to the changing nature of students served by NMC. No longer is the average the student who goes directly from high school through four years of college. Older students particularly cannot commit themselves to a four year academic program as their first post-secondary credential. They look instead for a program that will provide a requisite set of skills to provide employment at the end of a shorter period sequenced to provide a later opportunity to advance to the baccalaureate degree. This proposal, perhaps more appropriately titled a two plus two program, fits that model.

Dr. Brown also addressed the issue of clinical experience. Because NMC has to have nurses ready to sit for the RN exam at the end of the second year, the first two years of this proposal are heavy in clinical experience. The second year of that two-year program is done entirely in residence in Great Falls at Columbus Hospital. The last two years of the multi-entry, multi-exit program will contain a heavy component of community based nursing experience which

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will emphasize hospital experiences in places like Big Sandy, Rudyard, Indian reservations, etc. Because of this structure, the addition of the last two years adds a marginal amount to the cost of NMC's present nursing program.

President Merwin, Dr. Brown, and nursing faculty of NMC responded to Regents' questions concerning practicum details, whether or when the minimal requirement to become an RN will be made a baccalaureate degree by law, transfer requirements to enter NMC's second two years of the new program, outreach plans, and an LPN competencies review underway now to determine what if any of those competencies could transfer to satisfy part of the credit requirements of the first two years of the new nursing program. Dr. Brown also explained the faculty review of the nursing program offered at Miles Community College. As a result of that review, credits transfer to NMC's nursing program absolutely.

Dr. Brown also responded to questions raised by Regent Redlin on behalf of Deaconess Hospital in Great Falls concerning whether a formal feasibility study had been made to determine interest in the program, and whether there is a preference between the names "two plus two" and multi-entry/exit. Dr. Brown responded he did not know the hospital's definition of a "formal" feasibility study, but the interest in such a program is there. As to the name, multi entry/exit allows students to look at three postsecondary credentials, which is an important issue.

Regent Redlin also asked Dr. Brown to speak to the additional 1.1 FTE's to be added to the nursing faculty. He explained planning for this program

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has been in process for some time at NMC. Qualitative faculty needed to be on board as part of this planning, and NMC has been giving that attention as it worked to develop this proposal. NMC has absorbed the heavy cost in faculty in the first two-year component, and believes it can provide a quality program for the size of its student body with the addition to its present faculty of only an additional 1.1 FTE. Dr. Brown also responded to Regent Redlin's questions regarding supervision of the fourth year students who will be placed at considerable distance from the College; explained the impossibility of receiving accreditation by the National League of Nursing prior to approval of the proposal; and reiterated the appropriateness of the multi entry/exit proposal to the stated mission of NMC. The program will be reevaluated in five years, and if not accredited by the NLN, will be withdrawn.

Anna Shannon, Dean of the College of Nursing, MSU, spoke in general support of the proposal, requesting clarification that there was no intent to use clinical facilities in Great Falls utilized by MSU. President Merwin assured her that was the case. Dean Shannon spoke also to other issues of concern, including the title of the program which defines its philosophical base and will weigh heavily in reaching accreditation status, and finding adequately credentialed adjunct or preceptor persons to provide supervision in the clinical locations indicated in the proposal.

Commissioner Krause summarized, noting NMC was authorized to begin planning for this program two years ago, and has been working with a consultant on its development. He recommended approval, with two provisos: (1) That the program does move forward and

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achieve accreditation status; and (2) the philosophical base of the program be more specifically defined -- whether it is a two plus two program, or a multi entry/exit program with a clear direction provided showing exactly what NMC is moving toward. As the nursing profession changes, and the requirements for nursing change, the program will need on-going evaluation. Commissioner Krause stated he believed approval of this program is an expansion of Northern Montana College's mission, but it is a deliberate one which has been two years in the planning process.

Judson Flower, President, Miles Community College, spoke in favor of the proposal, and commented favorably on MCC's working relationship with NMC in its development.

Hearing no further discussion, the Chairman called for a motion. Regent Redlin moved Item 56-801-R0787 be approved with the understanding that NMC will secure accreditation of the program, and provide an accurate definition whether it is a multi-entry, multi-exit, or a two plus two program.. The motion carried.

Item 56-202-R0787, Authorization to grant the degree of Master of Science in Management; Montana State University, was withdrawn from consideration at the request of the institution.

Chairman Lind noted for the record the Library Resources Report would be moved to Friday's agenda.

The meeting recessed at 3:25 p.m. to provide opportunity for Regents and interested persons to participate in the first half of a tour of campus facilities and long range building program priorities.

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Minutes of Friday, October 30, 1987

The Board of Regents met in executive session from 8:30 a.m. to 10:15 a.m.

Chairman Lind reconvened the open meeting at 10:30 a.m. in the same location.

Roll call was taken and it was determined a quorum was present.

Chairman Lind noted the minutes of the previous meeting were improperly dated, and should be corrected to read September 17-18, 1987. He called for other corrections or additions. Hearing none, the minutes were ordered approved as corrected.

Library Report

Commissioner Krause commented briefly on the situation facing the libraries in the System, and the importance the Regents be made aware of the serious consequences to library services caused by dwindling resources and escalating costs. Paul Dunham of the Commissioner's office, Dean of Libraries Noreen S. Alldredge, Montana State University; and Ruth Patrick, Dean of Library Services, University of Montana, were present to speak to the magnitude of the problems.

Paul Dunham introduced Deans Patrick and Alldredge. He also introduced Joanne Lerud, Librarian at Montana Tech, and Sarah Parker, State Librarian.

Mr. Dunham briefly outlined problems facing the Western Library Network, a resource sharing network which all units of the System joined in 1980. Concerns have been raised about future financial stability, software suitability, development costs, and the governance structure of WLN. Substantial increases in telecommunications line costs are also causing

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concern. Mr. Dunham outlined options being considered to address these concerns which could ultimately impact Montana's participation. No immediate action is required, but Mr. Dunham cautioned changes may be necessary before the next legislative session. The Board will be kept informed.

Dean Alldredge distributed and reviewed material on the crisis facing the MSU library (on file), noting that while she was addressing specific issues at MSU, all System libraries are facing the same problems. Dean Alldredge stated the information contained for MSU in the handout "Fiscal and Space Crisis in Montana State University Libraries" (on file) is contained for other libraries in the System in the report Paul Dunham prepared a year ago. Use of the libraries shows a steady increase not affected by enrollment declines nor decreased hours. Interlibrary loan borrowing at MSU was up by 67% from faculty, and 105% from students. Activity at the Reference Desk increased 6% in 1986, and has increased 10% over that figure this year. The collections are central to the instruction and research roles of all of the campuses. The explosion of information has been accelerating at a dramatic rate. The field of information used to be projected to double every five and one-half years; the latest information is that it doubles every twenty months. Dean Alldredge explained resource sharing activities in place throughout the System, but it is no longer possible to keep up with what should be the core body of information available at or to the University.

Dean Alldredge called particular attention to the section on library resource support of degree programs, noting present library collections cannot adequately support all doctoral level coursework now

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offered at the University. This is caused not only by inadequate funding for the past several years, but by the lack of inflation factors in budgeting, which is more fully explained in the "Higher Education Prices and Price Indexes: 1987 Update" (on file) contained in the packet.

Dean Alldredge explained that because of the inflation factors and the weakened dollar, the number of serials the libraries are able to purchase have been dramatically reduced, hundreds have been cancelled, and more are slated for cancellation without immediate additional resources. She called attention to the paper in the packet titled "Comparison of the Eleven Western Land-Grant Universities" (on file) showing MSU ranked 11th out of the eleven universities ranked, and the only one to receive a decrease in funding; and reviewed the "Standards for College Libraries, 1986" (on file). Speaking to current library resource support of degree programs, Dean Alldredge stated she believed MSU, and the other campuses, are now below the core body of material that must be maintained.

Dean Alldredge explained the community and state role played by the library. Seventy-nine percent of the materials loaned outside of the campus library go to Montana public and school libraries. The other 20% go out of state. This is viewed as an essential service to all of the state's citizens, but the ability to meet that role is being rapidly reduced.

Dean Ruth Patrick, UM, stated her presentation would deal primarily with the very real serials crises in the System's libraries. One aspect of the problem is that the University of Montana will have to cancel one-third of its journal titles on

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November 2, 1988 unless additional resources become available before the serials bill comes due. Another aspect of the same problem is that for eleven years UM has had a moratorium on ordering new journals because of inadequate funds. Over forty academic departments have not had one new journal in over eleven years. The third aspect which has not been dealt with is inflation. The serials budget consumes nearly 77% of the library budget, which means there is almost nothing left to purchase monographs, films, and other non-print materials which should be available for support of academic programs.

Dean Patrick listed four "myths" which are frequently proposed as solutions: 1) go on cutting; 2) resource sharing; 3) reallocate; and 4) prioritize or terminate, and explained how these have all been explored and/or utilized during the past years, giving explicit examples of each. She then proposed three solutions: short term; middle term; long term.

A short term solution proposed by the students is a campaign to raise money for libraries from the students titled "Libraries Under Stressful Times". Students are passing the hat in an attempt to raise \$100,000 by the time the inflation bill is due. If \$20,000 is not raised by January 1, students have indicated they will initiate a tuition increase.

The middle term solution is a serials inflation index, and assistance must be gained for this from the legislature.

The long term solution is advanced technology and changing the way we communicate information. This will not be feasible until approximately the year 2000, and will be extremely costly.

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Dean Patrick concluded her presentation with a plea that the information presented today on the crisis in the System's libraries be taken very seriously. If it is not dealt with soon, she stated, there will no longer be universities and colleges, or a System, left to manage.

Paul Dunham concluded the presentations suggesting a library policy be developed specifying what is expected for on-going library support, and perhaps a capital campaign for libraries. He also suggested a portion of the computer use fee might be reallocated to libraries, as was originally suggested and rejected; development of an optional institutional library resource fee for limited purposes; direct some portion of the indirect cost recovery funds to libraries. Mr. Dunham noted none of the suggestions are a perfect solution, but may be worth investigation.

Current charges for interlibrary loans were discussed. The minimum amount charged does not begin to cover the cost of the service but is an essential link in resource sharing. System libraries do not charge one another for this service. The Cat-Trac system being implemented in the MSU library was discussed as a very positive beginning in utilization of advanced technology, and will be explained more fully to the Regents during the campus tour.

Chairman Lind thanked the Deans of the Libraries for the presentations. He acknowledged the enormity of the problem, but speaking on behalf of the Regents expressed his reluctance to pass on any additional costs to students at this time. He proposed this matter be brought back to the Regents at the March 1988 meeting for further discussion. Commissioner

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Krause will work with the Council of Presidents to develop proposals for the Board's review.

Budget Committee

Item 57-207-R1087, Authorization to Expend Student Computer Fees; Montana State University was reviewed by Mr. Dunham. The item authorizes MSU to expend student computer fees to develop a portion of the University's centralized computing services system. Mr. Dunham stated the item is in compliance with Regents' policy, and recommended its approval.

President Tietz requested the dollar amount authorized in the item be amended from \$489,000 to \$443,000.

Regent Morrison moved the item be amended as requested, and approved. The motion carried.

Capital Construction Committee

Item 57-101-R1087, Renaming of the University of Montana Forestry Center at Lubrecht as the Castles Forestry Center; University of Montana, was reviewed and recommended for approval by the Commissioner. On motion of Regent McCarthy, the item was approved.

Collective Bargaining Committee (Addition to Agenda)

On motion of Regent Morrison the following tentative collective bargaining agreements were ratified:

1. International Union of Operating Engineers
2. United Association of Plumbers and Pipefitters
3. International Association of Machinists and Aerospace Workers

By-Laws and Policy Committee

Submission Agenda

Item 34-104-R1281, Collection and Remittance of Fees for Student, Non-profit, Non-partisan

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organization; University of Montana, was received for consideration at a future meeting. The item will be on the Action Agenda at the December 1988 meeting.

Regent Redlin requested the opportunity to comment. She stated she believed accepting this item on the Submission Agenda raised problems. The Board of Regents is a cooperatively deliberative body, appointed, not elected. It operates on a different level than the legislature, which uses parliamentary process to facilitate the handling of business -- as well as sometimes to interrupt the flow of business. This Board is not confrontational and does not use "Roberts Rules" but tries to reach decisions by consensus. As a policy making body the Board deals with issues first, then makes decisions about the issues. That raises the question, "what is a decision?" The Board has the opportunity and the right in its policy to bring issues back for reconsideration. With that right goes a responsibility. Regent Redlin stated in her view that responsibility is to make certain something about the issue has changed, not just the opinions about the issue, or the climate in which the issue is viewed. Otherwise, policy is made by whatever the current wind seems to indicate.

Regent Redlin stated in her view MontPIRG is a peripheral issue to the University System. Education will go on whether or not MontPIRG continues. The question is that of resubmitting issues. She asked how many times that can be done without a change in the issue itself before a precedent is set in policy-making. When is a decision final? By constant reconsideration of this issue a clear signal is being sent by the Board that all it takes for any group is to convince an individual Regent to vote on the prevailing

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side, wait six months, and inevitably the climate will be right to reverse the decision on the issue, with no change in the issue itself. Regent Redlin stated she did not dispute the right of the individuals to do this, but cautioned the Regents about venturing again on this reconsideration course.

Regent Redlin concluded, stating at the next meeting when the issue itself is considered she will try to point out how she believes the existing policy is designed to deal with change if change is needed.

New Business

Chairman Lind stated the Board wished to publicly acknowledge the national recognition given Montana Tech in a recent issue of "U.S. News and World Report." Regent McCarthy read the following resolution, and moved its adoption:

WHEREAS, Montana College of Mineral Science and Technology has for several decades produced distinguished graduates in mining, minerals and science, and

WHEREAS, such graduates have served well both the state and the nation, thereby enhancing the reputation of their alma mater, and

WHEREAS, academic programs in mining and mineral science are among the most costly of all academic programs to provide, and

WHEREAS, Montana Tech has managed to maintain its reputation achieved over decades of high performance in the face of constricting state revenues, and

WHEREAS, a survey of college presidents conducted by "U.S. News and World Report" ranked Montana Tech as the number one college of its type in the nation,

NOW THEREFORE the Board of Regents of Higher Education commends the faculty, administration, and the staff of Montana Tech for their outstanding service in providing the citizens of Montana with an educational facility of nationally recognized quality, and

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FURTHER THE BOARD OF REGENTS RESOLVES to make the citizens of Montana aware that the tradition of quality education offered by the Montana University System, as exemplified by Montana Tech, can disappear in a few years of fiscal neglect, and that the high reputation of its colleges and universities, once lost, cannot easily be regained.

The resolution was unanimously adopted.

Calendar of Future Meeting Dates

The following calendar of 1988 Board of Regents Meeting Dates was approved:

<u>MONTH/DATE</u>	<u>DAY OF WEEK</u>	<u>LOCATION</u>
January 21-22	Th/Fri	Helena
March 24-25	Th/Fri	Butte
May 5-6	Th/Fri	Havre
June 16-17 (Joint Board Meeting)	Th/Fri	Helena
July 28-29	Th/Fri	Great Falls
September 15-16 (Joint Board Meeting)	Th/Fri	Helena
November 3-4	Th/Fri	Missoula
December 15-16	Th/Fri	Helena

Commissioner's Report

Fall Enrollment Report

Paul Dunham distributed copies of a memorandum to the Commissioner dated October 26, 1987 (on file) on Fall Enrollments, 1987. He briefly reviewed the attached tables and graphs, noting System headcount enrollment declined 3.6%. The report also includes enrollment information for the vocational-technical centers and the community colleges.

Commissioner Krause commented projections on high school graduates indicate relative stability over the next few years according to information received from the Office of Public Instruction. OPI projections on high school graduates were briefly discussed.

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Speaking to recent comments made by the Governor, President Tietz stated his belief the System has managed the enrollment decline exceedingly well. It experienced tremendous rescissions in its budgets in less than a year, and he believed the System's response had been responsible and credible. The perception as expressed in the Governor's speech yesterday that the System had not been preparing for those declines was inaccurate. He believed the System should so state for the record.

Progress Report on UM/WMC Merger

President Koch, UM, gave a brief progress report on the details of the merger of Western Montana College with the University of Montana. A joint report will be made to the Board at the December 1987 meeting.

President Koch reported one of the issues being explored with the WMC community is that of future leadership of the college, specifically how the Provost position should be filled. Meetings have been held with a wide range of individuals including student leaders, faculty, staff, community members, local legislators, executive board members, and others. Continuity of leadership is felt to be extremely important. There is strong feeling among all the constituent groups that Dr. Michael Easton has performed admirably as Acting President. There is widespread support for his leadership. A search to fill that position is therefore not recommended by any of the individuals or groups contacted, and President Koch stated for those and other reasons it is his recommendation Dr. Easton be appointed Provost at WMC. The Board's direction on this issue was requested.

Regent McCarthy moved Dr. Michael Easton

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be appointed Provost of Western Montana College effective July 1, 1988. The motion carried unanimously.

Accreditation Reports

President Koch reported the University of Montana was pleased to learn from the National Council of Accreditation of Teacher Education (NCATE) that UM teacher education programs at all levels have been reaccredited. Each program was reviewed separately, and the University is extremely proud of this achievement.

WICHE Undergraduate Exchange Report

Dr. Bob Albrecht gave a progress report on the previously-authorized WUE program which will be implemented next fall. This program enables out-of-state students from participating states to attend Montana institutions at tuition rates of 150% of resident tuition. Participating states are North Dakota, Alaska, Hawaii, Idaho, Utah, Wyoming, Nevada, and to a limited extent, Colorado. Nonparticipating states include California, Washington, Oregon, New Mexico, and Arizona. Most of the students leaving Montana to attend higher education institutions go to Washington, Oregon, and California. A slightly lower number go to North Dakota and Wyoming. Because these two states are participating states, these students would pay a higher tuition under the WUE program than they do now under the present reciprocity agreements extended Montana students by Wyoming and North Dakota.

Dr. Albrecht recommended Montana not accept students into this program from nonparticipating states, since Montana students are not able to go there at a reduced rate. If this recommendation is adopted, students from nonparticipating states will continue to pay nonresident tuition to attend Montana institutions,

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and Montana students going to institutions in those states will pay out-of-state tuition. That decision needs to be made at this meeting in order to meet publication deadlines to prepare informational material on the program.

In response to questions, Dr. Albrecht explained institutions can designate whether they will accept students into particular programs, or all programs. President Norman, Montana Tech, asked as the program is fine-tuned and decisions on programs are made, that market competitiveness issues be considered among nonparticipating states for certain programs. Montana may wish to extend the program to students from nonparticipating states for certain selected programs. Commissioner Krause agreed some selective programs may be considered, but to extend the program to all students from nonparticipating states would put Montana at a definite disadvantage.

President Koch stated for the record he is asked frequently why the state of Montana and/or the University of Montana does not adopt a policy allowing any out-of-state student in at in-state rates with a like agreement negotiated with other states. The general public does not seem to be aware that UM receives a substantial portion of its total revenue from out-of-tuition. Out-of-state students are more likely to be full-time students, and pay approximately three times the tuition of an average in-state student. Should they all be granted in-state status for fee purposes, the University would lose several million dollars in revenue.

Commissioner Krause noted the Board has authorized the System to participate in the WUE

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program. The agreements among participating states is not at issue. Dr. Albrecht also commented because of the timing of the program's implementation it is not anticipated to impact any state very heavily in 1988. There will be annual reviews of all elements with ample opportunity to make changes in specific programs from year to year. The number of students moving through the program will be carefully tracked.

Hearing no further discussion, Regent Morrison moved participation in the WICHE Undergraduate Student Exchange Program be approved, with students excluded from nonparticipating states except on a programmatic basis to be determined by the individual units and approved by the Board of Regents. The motion carried.

The Council of Presidents, Board of Public Education, Superintendent of Public Instruction, Faculty Association, and Montana Associated Students had no report.

Chairman Lind expressed the Board's appreciation to the campus administration and staff for the hospitality and courtesies extended, including the luncheon provided yesterday by the Montana Associated Students.

Regular Agenda

On motion of Regent Kehoe, the following items were approved:

Item 57-100-R1087,	<u>Staff; University of Montana</u>
Item 57-200-R1087,	<u>Staff; Montana State University</u>
Item 57-201-R1087,	<u>Retirement of Mary E. Bryson;</u> <u>Montana State University</u>
Item 57-202-R1087,	<u>Post-Retirement Employment</u> <u>Contract; Carol Jo Thompson;</u> <u>Montana State University</u>
Item 57-203-R1087,	<u>Post-Retirement Employment</u> <u>Contract; David H. Drummond;</u> <u>Montana State University</u>

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Item 57-204-R1087, Post-Retirement Employment Contract; Harold H. Holen; Montana State University

Item 57-205-R1087, Post-Retirement Employment Contract; Lawrence T. Kain; Montana State University

Item 57-206-R1087, Post-Retirement Employment Contract; Nicholas K. Shrauger; Montana State University

Item 57-210-R1087, Degree List, 1987; Montana State University

Item 57-300-R1087, Staff; Agricultural Experiment Station (As Amended)

Item 57-301-R1087, Retirement of Robert L. Blackwell; Agricultural Experiment Station

Item 57-302-R1087, Retirement of Martin J. Burrie; Agricultural Experiment Station

Item 57-303-R1087, Retirement of Oscar R. Burt; Agricultural Experiment Station

Item 57-304-R1087, Retirement of Kenneth L. Colman; Agricultural Experiment Station

Item 57-400-R1087, Staff; Cooperative Extension Service

Item 57-700-R1087, Staff; Eastern Montana College

Item 57-900-R1087, Staff; Office of Commissioner of Higher Education (As Amended)

The meeting adjourned at 11:55 a.m. The Board of Regents held an Open Forum for students, faculty , and interested persons from 1:30 p.m. to 2:45 p.m., followed by a continuation of the tour of campus facilities and long range building priorities.

The next regularly scheduled meeting of the Board of Regents is scheduled on December 10-11, 1987, in Helena, Montana.

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