

MSU Northern

FY19 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

MSU Northern

Current Unrestricted Revenue & Metrics

REVENUE	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
State Support	\$9,674,357	\$10,197,173	\$10,200,258	\$9,589,584	\$9,627,499	0%	0%
Net Tuition Revenue	\$4,127,229	\$4,090,421	\$4,022,758	\$4,388,637	\$4,464,323	2%	8%
Transfers/Other	\$879,410	\$518,750	\$528,538	\$301,044	\$1,060,349	252%	21%
Total Operating Revenue	\$14,680,996	\$14,806,344	\$14,751,554	\$14,279,265	\$15,152,171	6%	3%
Scholarships/Discounts/Waivers	\$1,187,843	\$1,231,209	\$1,266,722	\$1,272,204	\$1,396,940	10%	18%
Special Approps/OTO/MUS-RP	\$673,374	\$1,283,528	\$580,696	\$791,215	\$827,436	5%	23%
Total Current Unrestricted	\$16,542,213	\$17,321,081	\$16,598,972	\$16,342,684	\$17,376,547	6%	5%
Student FTE	1,105	1,095	1,121	1,072	1,080	1%	-2%
Resident Students	958	924	942	907	910	0%	-5%
Non-resident Students	147	171	179	165	170	3%	16%
Key Metrics							
State % Share	65.9%	68.9%	69.1%	67.2%	63.5%	-4%	-2%
State Support per Res FTE	\$10,098	\$11,036	\$10,829	\$10,578	\$10,580	0%	5%

(based on Total Operating Revenue, net of waivers, special approps, & MUS_RP)

- **State % Share – drops to 63.5%, peers = 61%**
- **State Funds per Resident – \$500 drop per student since FY16, peer group median = \$8,393**

MSU Northern

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY15	FY16	FY17	FY18	FY19 Budgeted	Difference	
						1yr	5yr
Instruction	\$6,395,195	\$6,207,585	\$6,178,997	\$6,105,213	\$6,660,882	9%	4%
Academic Support	\$1,820,801	\$1,915,005	\$1,990,646	\$1,799,739	\$1,769,056	-2%	-3%
Student Services	\$2,639,097	\$2,820,062	\$2,642,698	\$2,789,034	\$2,622,956	-6%	-1%
Institutional Support	\$1,838,069	\$1,668,000	\$1,655,981	\$1,678,607	\$1,649,857	-2%	-10%
Operation & Maintenance	\$1,907,688	\$2,071,796	\$1,919,056	\$1,815,836	\$2,035,270	12%	7%
Research	\$213,715	\$0	\$464,324	\$200,516	\$201,609	1%	-6%
Public Service	\$0	\$0	\$0	\$0	\$0	-	-
Total CU Exp (net of waivers/SA) →	\$14,814,565	\$14,682,448	\$14,851,702	\$14,388,945	\$14,939,630	4%	1%
Student FTE	1,105	1,095	1,121	1,072	1,080	1%	-2%
Key Metrics							
% Instruction Exp	43%	42%	42%	42%	45%	2%	1%
% Instruct/Acad/Stud Ser	73%	75%	73%	74%	74%	0%	1%
Expenditures per Student	\$13,407	\$13,409	\$13,245	\$13,421	\$13,833	3%	3%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – up 9% over last year, comprises 45% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 73% BOR target = 70%**
- **Expenditures per Student – constant for past four years, budgeted to increase slightly, 118% of peer group median**

MSU Northern

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING

	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	76	73	74	70	74	5%	-2%
Contract Administrators	7	6	6	6	6	-1%	-16%
Contract Professionals	40	35	36	36	33	-9%	-18%
Classified FTE	44	46	44	44	45	2%	1%
Total Faculty/Staff	167	159	160	156	158	1%	-6%

EXPENDITURES

Personnel Services	11,781,242	11,097,011	11,669,594	11,472,030	11,965,685	4%	2%
Total Expenditures <small>(net of waivers)</small>	14,814,565	14,682,448	14,587,896	14,388,945	14,939,630	4%	1%
Student FTE	1,105	1,095	1,121	1,072	1,080	1%	-2%

Key Metrics

Student to Faculty Ratio	14.6	15.1	15.1	15.2	14.6	-4%	0%
%Personnel Services of Total	80%	76%	80%	80%	80%	0%	0%

(based on Total CU Exp - net of waivers; net of Motorcycle Safety)

- **Student to Faculty Ratio – budgeted for 15 to 1, peers = 16 to 1**
- **Personal Services % Share – budgeted for 80%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

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Discounts, Waivers & Scholarships (source: CHE 104)

DISCOUNTS/WAIVERS/SCH	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$477,301	\$507,902	\$500,702	\$492,460	\$545,000	11%	14%
Resident Discretionary	\$311,394	\$310,077	\$291,600	\$299,190	\$382,000	28%	23%
Non-resident Discretionary	\$399,148	\$413,341	\$474,419	\$369,845	\$320,000	-13%	-20%
Scholarships	\$0	\$0	\$0	\$110,709	\$149,940	35%	-
Total Discounts/Waivers/Sch	\$1,187,843	\$1,231,320	\$1,266,721	\$1,272,204	\$1,396,940	10%	18%
Student FTE	1,105	1,095	1,121	1,072	1,080	1%	-2%
Key Metrics							
Waivers per Student FTE	\$1,075	\$1,124	\$1,130	\$1,187	\$1,293	9%	20%

➤ **Waivers per student: budgeted to increase by 9%**

MSU Northern

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY15	FY16	FY17	FY18	FY19 Budgeted	% Change	
						18 vs 19 Projected	Fall 2018 YTD*
Resident Undergrad	890	860	886	862	865	0.3%	
Resident Graduate	68	64	55	45	45	1.1%	
Non-resident Undergrad	52	57	46	47	49	4.5%	
WUE	95	113	133	118	120	1.8%	
Non-resident Graduate	0	1	1	1	1	33.3%	
Student FTE Total	1,105	1,095	1,121	1,072	1,080	0.7%	

*Fall 18 YTD as 9/10

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: flat enrollment**
- **Fall 2018 YTD: -X.X% year to date drop for Fall 2018**