

# Montana State University

## FY21 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

## Montana State University

### Current Unrestricted Revenue & Metrics

REVENUE	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
State Support (base)*	\$61,400,867	\$59,792,465	\$62,421,794	\$71,530,981	\$72,727,334	2%	18%
State Support (OTO)				\$137,588	\$60,000	-56%	-
Net Tuition Revenue	\$130,651,032	\$136,316,852	\$144,168,470	\$143,994,431	\$132,798,160	-8%	2%
Transfers/Other	\$2,627,240	\$4,092,431	\$4,123,431	\$3,762,862	\$15,078,459	301%	474%
<b>Total Operating Revenue</b>	<b>\$194,679,139</b>	<b>\$200,201,748</b>	<b>\$210,713,695</b>	<b>\$219,425,862</b>	<b>\$220,663,953</b>	1%	13%
<b>Student FTE</b>	14,839	15,134	15,255	15,191	13,740	-10%	-7%
Resident Students	9,190	9,342	9,198	8,966	8,061	-10%	-12%
Non-resident Students	5,649	5,793	6,057	6,225	5,680	-9%	1%
<b>Key Metrics</b>							
State % Share	31.5%	29.9%	29.6%	32.6%	33.0%	0%	1%
State Support per Res FTE	\$6,681	\$6,401	\$6,786	\$7,978	\$9,022	13%	35%

(based on Total Operating Revenue: net of waivers & special approps; MUS\_RP & cash scholarships included as revenue)

\*beginning in FY20, state support base includes MUS\_RP statutory approp

- **State % Share – increase to 33%, lowest in the System, peers = 57%** (includes agencies)
- **State \$\$ per Resident – budgeted for a \$1000 per student in FY21, peer median = \$9,417** (includes agencies)

## Montana State University

### Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Instruction	\$106,513,428	\$107,277,536	\$113,039,930	\$113,841,913	\$119,582,592	5%	12%
Academic Support	\$27,062,324	\$27,137,860	\$28,972,628	\$27,161,072	\$28,843,816	6%	7%
Student Services	\$17,859,598	\$18,052,800	\$19,135,412	\$19,316,354	\$20,112,060	4%	13%
Institutional Support	\$17,855,505	\$17,540,879	\$19,757,780	\$18,480,073	\$19,138,619	4%	7%
Operation & Maintenance	\$23,450,961	\$23,229,457	\$24,966,723	\$25,352,989	\$27,509,129	9%	17%
Research	\$1,577,331	\$1,123,115	\$1,078,685	\$1,094,997	\$1,104,116	1%	-30%
Public Service	\$2,508,745	\$2,874,964	\$2,760,591	\$2,472,361	\$2,560,898	4%	2%
Scholarships	\$1,107,872	\$1,023,351	\$2,701,361	\$1,394,199	\$1,812,722	30%	64%
<b>Total CU Exp</b> (net of waivers) →	<b>\$197,935,764</b>	<b>\$198,259,962</b>	<b>\$212,413,110</b>	<b>\$209,113,958</b>	<b>\$220,663,952</b>	6%	11%
<b>Student FTE</b>	14,839	15,134	15,255	15,191	13,740	-10%	-7%
<b>Key Metrics</b>							
% Instruction Exp	54%	54%	53%	54%	54%	0%	0%
% Instruct/Acad/Stud Ser	77%	77%	76%	77%	76%	0%	0%
Expenditures per Student	\$13,339	\$13,100	\$13,924	\$13,766	\$16,059	17%	20%

(based on Total CU Exp - net of waivers; does not include PBS)

- **Instruction – comprises 54% of total expenditures** BOR target = 50%
- **% Instruction + Aca Support + Stud Service is consistently 76%** BOR target = 70%
- **Expenditures per Student – 80% of peer group median** (includes agencies)

## Montana State University

### Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

#### STAFFING

	FY17	FY18	FY19	FY20	FY21	Difference	
						Budgeted	1yr
Contract Faculty (all)	827	832	829	851	853	0%	3%
Contract Administrators	39	39	40	39	38	-2%	-2%
Contract Professionals	280	280	258	244	245	1%	-12%
Classified FTE	598	598	625	655	658	0%	10%
<b>Total Faculty/Staff</b>	<b>1,605</b>	<b>1,749</b>	<b>1,752</b>	<b>1,789</b>	<b>1,794</b>	<b>0%</b>	<b>12%</b>

#### EXPENDITURES

Personnel Services	152,190,183	154,630,549	162,674,070	168,450,152	173,592,973	3%	14%
Total Expenditures <small>(net of waivers)</small>	197,935,764	198,259,962	212,413,110	209,113,958	220,663,952	6%	11%

#### Student FTE

	14,839	15,134	15,255	15,191	13,740	-10%	-7%
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#### Key Metrics

Student to Faculty Ratio	17.9	18.2	18.4	17.9	16.1	-10%	-10%
%Personnel Services of Total	76.9%	78.0%	76.6%	80.6%	78.7%	-2%	2%

- **Student to Faculty Ratio – budgeted for 16.1 to 1, peers = 18 to 1**
- **Personal Services % Share – budgeted for 79%, HECA\* benchmark = 75%**

\*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

## Montana State University

### Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY17	FY18	FY19	FY20	FY21 Budgeted	Difference	
						1yr	5yr
BOR Designated	\$4,443,686	\$4,337,616	\$4,629,210	\$4,875,865	\$4,793,096	-2%	8%
Resident Discretionary	\$1,866,361	\$1,805,935	\$1,738,855	\$1,726,596	\$2,113,675	22%	13%
Non-resident Discretionary	\$15,146,541	\$18,826,875	\$21,618,924	\$26,145,642	\$29,303,877	12%	93%
Scholarships	\$1,625,967	\$1,388,666	\$3,068,650	\$1,721,643	\$2,170,101	26%	33%
<b>Total Discounts/Waivers/Sch</b>	<b>\$23,082,555</b>	<b>\$26,359,092</b>	<b>\$31,055,639</b>	<b>\$34,469,746</b>	<b>\$38,380,749</b>	11%	66%
<b>Student FTE</b>	14,839	15,134	15,255	15,191	13,740	-10%	-7%
<b>Key Metrics</b>							
<b>Waivers per Student FTE</b>	\$1,556	\$1,742	\$2,036	\$2,269	\$2,793	23%	80%

➤ **Waivers per student: budgeted to increase by \$500 per student**

# Montana State University

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY17	FY18	FY19	FY20	FY21 Budgeted	% Change	
						20 vs 21 Projected	Fall 2020 Census*
Resident Undergrad	8,421	8,562	8,432	8,215	7,258	-11.7%	-7.6%
Resident Graduate	769	780	766	751	803	6.9%	5.2%
Non-resident Undergrad	3,980	4,241	4,505	4,683	4,128	-11.8%	-1.5%
WUE	1,149	1,052	1,064	1,058	1,027	-2.9%	14.0%
Non-resident Graduate	520	500	488	484	524	8.4%	7.9%
<b>Student FTE Total</b>	<b>14,839</b>	<b>15,134</b>	<b>15,255</b>	<b>15,191</b>	<b>13,740</b>	<b>-9.5%</b>	<b>-3.2%</b>

\*Fall 20 as of 9/14 compared to Fall 19 census (paid/confirmed only)

**Reminder:** preliminary census enrollment is recorded following the 15<sup>th</sup> day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -9.5% decrease**
- **Fall 2020: -3% compared to Fall 2019 census**