

# MSU Northern

## **FY21 Operating Budget Metrics**

**Revenue**

**Expenditures**

**Staffing**

**Waivers**

**Enrollment**

## MSU Northern

### Current Unrestricted Revenue & Metrics

REVENUE	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
State Support (base)*	\$10,200,258	\$9,589,584	\$9,627,825	\$9,870,732	\$10,041,409	2%	-2%
State Support (OTO)				\$30,995	\$0	-100%	-
Net Tuition Revenue	\$4,024,758	\$4,499,346	\$4,237,175	\$4,153,170	\$3,688,202	-11%	-8%
Transfers/Other	\$528,538	\$352,521	\$416,957	\$244,624	\$998,352	308%	89%
<b>Total Operating Revenue</b>	<b>\$14,751,554</b>	<b>\$14,441,451</b>	<b>\$14,281,957</b>	<b>\$14,299,522</b>	<b>\$14,727,963</b>	3%	0%
<b>Student FTE</b>	1,121	1,072	1,002	987	857	-13%	-24%
Resident Students	942	907	844	830	692	-17%	-27%
Non-resident Students	179	165	157	157	165	5%	-8%
<b>Key Metrics</b>							
State % Share	69.1%	66.4%	67.4%	69.0%	68.2%	-1%	-1%
State Support per Res FTE	\$10,829	\$10,578	\$11,404	\$11,892	\$14,511	22%	34%

(based on Total Operating Revenue, net of waivers, special approps)

- **State % Share – peers = 58%**
- **State \$\$ per Resident – peer group median = \$8,244**

## MSU Northern

### Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Instruction	\$6,178,997	\$6,105,213	\$5,936,582	\$6,113,629	\$6,367,879	4%	3%
Academic Support	\$1,990,646	\$1,799,739	\$1,713,722	\$1,610,801	\$1,569,446	-3%	-21%
Student Services	\$2,642,698	\$2,789,034	\$2,605,852	\$2,529,732	\$2,729,053	8%	3%
Institutional Support	\$1,655,981	\$1,678,607	\$1,590,372	\$1,560,421	\$1,806,040	16%	9%
Operation & Maintenance	\$1,919,056	\$1,815,836	\$2,094,067	\$2,043,301	\$2,017,639	-1%	5%
Research	\$449,102	\$0	\$0	\$0	\$0	-	-
Public Service	\$0	-\$2	-\$1	\$0	\$0	-	-
Scholarships	\$2,000	\$110,709	\$169,575	\$441,638	\$237,906	-46%	11795%
<b>Total CU Exp</b> (net of waivers) →	<b>\$14,838,480</b>	<b>\$14,299,136</b>	<b>\$14,110,169</b>	<b>\$14,299,522</b>	<b>\$14,727,963</b>	3%	-1%
<b>Student FTE</b>	1,121	1,072	1,002	987	857	-13%	-24%
<b>Key Metrics</b>							
% Instruction Exp	42%	43%	42%	43%	43%	0%	2%
% Instruct/Acad/Stud Ser	73%	75%	73%	72%	72%	1%	0%
Expenditures per Student	\$13,233	\$13,338	\$14,087	\$14,488	\$17,185	19%	30%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – comprises 43% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 73% BOR target = 70%**
- **Expenditures per Student – 111% of peer group median**

## MSU Northern

### Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	74	70	64	68	70	3%	-6%
Contract Administrators	6	6	5	5	7	37%	23%
Contract Professionals	36	36	32	34	34	1%	-5%
Classified FTE	44	44	39	41	41	0%	-7%
<b>Total Faculty/Staff</b>	<b>160</b>	<b>156</b>	<b>140</b>	<b>148</b>	<b>152</b>	<b>3%</b>	<b>-5%</b>
<b>EXPENDITURES</b>							
Personnel Services	11,669,594	11,472,030	11,053,664	10,830,097	11,764,815	9%	1%
Total Expenditures <small>(net of waivers)</small>	14,587,896	14,299,136	14,110,169	14,299,522	14,727,963	3%	1%
<b>Student FTE</b>	<b>1,121</b>	<b>1,072</b>	<b>1,002</b>	<b>987</b>	<b>857</b>	<b>-13%</b>	<b>-24%</b>
<b>Key Metrics</b>							
Student to Faculty Ratio	15.1	15.2	15.7	14.5	12.2	-16%	-19%
%Personnel Services of Total	80%	80%	78%	76%	80%	4%	0%

- **Student to Faculty Ratio – budgeted for 12 to 1, peers = 15 to 1**
- **Personal Services % Share – budgeted for 80%, HECA\* benchmark = 75%**

\*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

# MSU Northern

## Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$500,702	\$492,460	\$499,612	\$370,323	\$420,000	13%	-16%
Resident Discretionary	\$291,600	\$299,190	\$305,726	\$326,718	\$368,500	13%	26%
Non-resident Discretionary	\$474,419	\$369,845	\$384,072	\$423,637	\$295,000	-30%	-38%
Scholarships	\$0	\$110,709	\$107,575	\$108,530	\$242,552	123%	-
<b>Total Discounts/Waivers/Sch</b>	<b>\$1,266,721</b>	<b>\$1,272,204</b>	<b>\$1,296,985</b>	<b>\$1,229,208</b>	<b>\$1,326,052</b>	8%	5%
<b>Student FTE</b>	1,121	1,072	1,002	987	857	-13%	-24%
<b>Key Metrics</b>							
Waivers per Student FTE	\$1,130	\$1,187	\$1,295	\$1,245	\$1,547	24%	37%

➤ **Waivers per student: budgeted to increase by \$300 per student**

## MSU Northern

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY17	FY18	FY19	FY20	FY21 Budgeted	% Change	
						20 vs 21 Projected	Fall 2020 Census*
Resident Undergrad	886	862	807	786	655	-16.7%	-7.0%
Resident Graduate	55	45	38	44	37	-15.9%	-32.4%
Non-resident Undergrad	46	47	46	47	52	10.6%	11.1%
WUE	133	118	111	110	113	2.7%	-9.2%
Non-resident Graduate	1	1	0	0	0		
<b>Student FTE Total</b>	<b>1,121</b>	<b>1,072</b>	<b>1,002</b>	<b>987</b>	<b>857</b>	<b>-13.2%</b>	<b>-7.8%</b>

\*Fall 20 as of 9/14 compared to Fall 19 census

**Reminder:** preliminary census enrollment is recorded following the 15<sup>th</sup> day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -13% decrease**
- **Fall 2020: -8% compared to Fall 2019 census**