

MSU Billings

FY22 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

MSU Billings

Current Unrestricted Revenue & Metrics

REVENUE	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
State Support (base)*	\$21,428,156	\$21,747,423	\$21,999,690	\$23,353,470	\$23,620,026	1%	10%
State Support (OTO)			\$171,896	\$91,374	\$0	-	-
Net Tuition Revenue	\$14,772,735	\$14,367,341	\$13,965,653	\$12,997,935	\$12,891,689	-1%	-13%
Transfers/Other	\$1,741,495	\$1,571,712	\$1,626,288	\$707,895	\$2,634,594	272%	51%
Total Operating Revenue	\$37,942,386	\$37,686,476	\$37,763,527	\$37,150,674	\$39,146,308	5%	3%
Student FTE	3,377	3,275	3,224	2,981	2,973	0%	-12%
Resident Students	2,977	2,916	2,870	2,614	2,615	0%	-12%
Non-resident Students	399	359	354	367	358	-2%	-10%
Key Metrics							
State % Share	56.5%	57.7%	58.3%	62.9%	60.3%	-3%	4%
State Support per Res FTE	\$7,197	\$7,458	\$7,664	\$8,934	\$9,033	1%	26%

(based on Total Operating Revenue, net of waivers and special approps)

- **State % Share – budgeted for 60%, peer group median = 58%**
- **State \$\$ per Resident FTE = \$9,033, MUS FY22 average = \$9,650**

MSU Billings

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
Instruction	\$18,766,915	\$18,516,826	\$18,024,018	\$18,766,988	\$17,688,200	-6%	-6%
Academic Support	\$3,211,555	\$3,148,074	\$3,308,460	\$3,072,452	\$3,192,301	4%	-1%
Student Services	\$5,449,208	\$5,560,661	\$5,727,742	\$6,079,073	\$7,040,980	16%	29%
Institutional Support	\$3,705,724	\$3,596,231	\$3,271,713	\$3,183,696	\$4,318,903	36%	17%
Operation & Maintenance	\$5,840,474	\$5,956,420	\$6,346,001	\$5,284,882	\$5,882,708	11%	1%
Research	\$0	\$0	\$0	\$0	\$0	-	-
Public Service	\$354,871	\$327,234	\$346,802	\$305,650	\$316,816	4%	-11%
Scholarships	\$557,618	\$657,805	\$705,635	\$558,165	\$706,400	27%	27%
Total CU Exp (net of waivers) →	\$37,886,365	\$37,763,251	\$37,730,371	\$37,250,906	\$39,146,308	5%	3%
Student FTE	3,377	3,275	3,224	2,981	2,973	0%	-12%
Key Metrics							
% Instruction Exp	50%	49%	48%	50%	45%	-5%	-4%
% Instruct/Acad/Stud Ser	72%	72%	72%	75%	71%	-4%	-1%
Expenditures per Student	\$11,220	\$11,529	\$11,703	\$12,496	\$13,167	5%	17%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – dropping to 45% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 70% BOR target = 70%**
- **Expenditures per Student – 90% of peer group median**

MSU Billings

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY18	FY19	FY20	FY21	FY22	Difference		
						Budgeted	1yr	5yr
Contract Faculty (all)	190	188	135	139	142	2%	-25%	
Contract Administrators	9	9	11	11	11	0%	27%	
Contract Professionals	63	64	58	66	68	3%	8%	
Classified FTE	116	115	116	127	129	2%	11%	
Total Faculty/Staff	378	376	320	343	350	2%	-7%	
EXPENDITURES								
Personnel Services	29,155,100	29,370,628	29,502,682	26,811,433	27,954,057	4%	-4%	
Total Expenditures <small>(net of waivers)</small>	37,886,365	37,763,251	37,730,371	37,250,906	39,146,308	5%	3%	
Student FTE	3,377	3,275	3,224	2,981	2,973	0%	-12%	
Key Metrics								
Student to Faculty Ratio	17.8	17.4	23.8	21.4	20.9	-2%	18%	
%Personnel Services of Total	77%	78%	78%	72%	71%	-1%	-6%	

- **Student to Faculty Ratio – budgeted for 21 to 1, peers = 13 to 1**
- **Personal Services % Share – budgeted for 71%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

MSU Billings

Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY18	FY19	FY20	FY21	FY22	Difference		
						Budgeted	1yr	5yr
BOR Designated	\$595,981	\$680,536	\$621,438	\$627,988	\$621,600	-1%	4%	
Resident Discretionary	\$432,770	\$455,834	\$338,582	\$329,824	\$379,664	15%	-12%	
Non-resident Discretionary	\$633,679	\$616,400	\$712,902	\$730,862	\$850,520	16%	34%	
Scholarships	\$603,698	\$708,558	\$705,635	\$558,165	\$706,400	27%	17%	
Total Discounts/Waivers/Sch	\$2,266,128	\$2,461,328	\$2,378,557	\$2,246,839	\$2,558,184	14%	13%	
Student FTE	3,377	3,275	3,224	2,981	2,973	0%	-12%	
Key Metrics								
Waivers per Student FTE	\$671	\$751	\$738	\$754	\$860	14%	28%	
Net Tuition per Student FTE	\$4,375	\$4,386	\$4,332	\$4,360	\$4,336	-1%	-1%	

- **Waivers per student: budgeted to increase by approximately \$100 per student**
- **Net tuition per student remains consistent**

MSU Billings

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY18	FY19	FY20	FY21	FY22	% Change	
						21 vs 22	Fall 2021
					Budgeted	Projected	YTD
Resident Undergrad	2,738	2,684	2,627	2,382	2,356	-1.1%	0.7%
Resident Graduate	239	232	243	232	259	11.6%	4.2%
Non-resident Undergrad	136	123	115	102	100	-2.0%	43.8%
WUE	240	223	223	228	227	-0.4%	7.7%
Non-resident Graduate	23	13	16	37	31	-16.2%	0.3%
Student FTE Total	3,377	3,275	3,224	2,981	2,973	-0.3%	3.0%

*Fall 21 YTD comparison with Fall 20 as of 9/13

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -0.3% decrease**
- **Fall 2021: 3.0% compared to Fall 2020 census**