

MSU Northern

FY22 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

MSU Northern

Current Unrestricted Revenue & Metrics

REVENUE	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
State Support (base)*	\$9,589,584	\$9,627,825	\$9,870,732	\$10,041,942	\$9,994,589	0%	4%
State Support (OTO)			\$30,995	\$200,000	\$0	-100%	-
Net Tuition Revenue	\$4,499,346	\$4,237,175	\$4,153,170	\$3,960,743	\$3,960,638	0%	-12%
Transfers/Other	\$352,521	\$416,957	\$244,624	\$300,760	\$873,635	190%	148%
Total Operating Revenue	\$14,441,451	\$14,281,957	\$14,299,522	\$14,503,444	\$14,828,861	2%	3%
Student FTE	1,072	1,002	987	888	923	4%	-14%
Resident Students	907	844	830	746	785	5%	-13%
Non-resident Students	165	157	157	142	138	-3%	-17%
Key Metrics							
State % Share	66.4%	67.4%	69.0%	69.2%	67.4%	-2%	1%
State Support per Res FTE	\$10,578	\$11,404	\$11,892	\$13,461	\$12,732	-5%	20%

Total Operating Revenue, net of waivers, speci

- **State % Share – budgeted for 67%, peer group median = 58%**
- **State \$\$ per Resident FTE = \$12,732, MUS FY22 average = \$9,650**

MSU Northern

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
Instruction	\$6,105,213	\$5,936,582	\$6,113,629	\$5,827,568	\$6,155,901	6%	1%
Academic Support	\$1,799,739	\$1,713,722	\$1,610,801	\$1,580,996	\$1,600,745	1%	-11%
Student Services	\$2,789,034	\$2,605,852	\$2,529,732	\$2,746,431	\$2,801,773	2%	0%
Institutional Support	\$1,678,607	\$1,590,372	\$1,560,421	\$1,679,533	\$1,791,168	7%	7%
Operation & Maintenance	\$1,815,836	\$2,094,067	\$2,043,301	\$2,236,639	\$2,219,274	-1%	22%
Research	\$0	\$0	\$0	\$0	\$0	-	-
Public Service	\$0	\$0	\$0	\$0	\$0	-	-
Scholarships	\$110,709	\$169,575	\$441,638	\$435,650	\$260,000	-40%	135%
Total CU Exp (net of waivers) →	\$14,299,138	\$14,110,170	\$14,299,522	\$14,506,817	\$14,828,861	2%	4%
Student FTE	1,072	1,002	987	888	923	4%	-14%
Key Metrics							
% Instruction Exp	43%	42%	43%	40%	42%	3%	-3%
% Instruct/Acad/Stud Ser	75%	73%	72%	70%	71%	2%	-5%
Expenditures per Student	\$13,338	\$14,087	\$14,488	\$16,337	\$16,066	-2%	20%

- **Instruction – budgeted for 42% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 70% BOR target = 70%**
- **Expenditures per Student – budgeted to decrease by 2%, 110% of peer group median**

MSU Northern

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY18	FY19	FY20	FY21	FY22	Difference		
						Budgeted	1yr	5yr
Contract Faculty (all)	70	64	68	65	70	8%	-1%	
Contract Administrators	6	5	5	6	7	17%	24%	
Contract Professionals	36	32	34	34	35	3%	-2%	
Classified FTE	44	39	41	42	42	0%	-5%	
Total Faculty/Staff	156	140	148	147	154	5%	-1%	
EXPENDITURES								
Personnel Services	11,472,030	11,053,664	10,830,097	11,335,773	12,015,621	6%	5%	
Total Expenditures <small>(net of waivers)</small>	14,299,138	14,110,170	14,299,522	14,506,817	14,828,861	2%	4%	
Student FTE	1,072	1,002	987	888	923	4%	-14%	
Key Metrics								
Student to Faculty Ratio	15.2	15.7	14.5	13.7	13.3	-3%	-13%	
%Personnel Services of Total	80%	78%	76%	78%	81%	3%	1%	

- **Student to Faculty Ratio – budgeted for 13 to 1, peers = 13 to 1**
- **Personal Services % Share – budgeted for 81%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

MSU Northern

Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY18	FY19	FY20	FY21	FY22	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$492,460	\$499,612	\$370,323	\$295,167	\$410,000	39%	-17%
Resident Discretionary	\$299,190	\$305,726	\$326,719	\$296,864	\$396,000	33%	32%
Non-resident Discretionary	\$369,845	\$384,072	\$423,637	\$396,026	\$295,000	-26%	-20%
Scholarships	\$110,709	\$107,575	\$108,530	\$185,650	\$260,000	40%	135%
Total Discounts/Waivers/Sch	\$1,272,204	\$1,296,985	\$1,229,209	\$1,173,708	\$1,361,000	16%	7%
Student FTE	1,072	1,002	987	888	923	4%	-14%
Key Metrics							
Waivers per Student FTE	\$1,187	\$1,295	\$1,245	\$1,322	\$1,475	12%	24%
Net Tuition Per Student FTE	\$4,197	\$4,230	\$4,208	\$4,460	\$4,291	-4%	2%

- **Waivers per student: budgeted to increase slightly**
- **Net tuition per student remains consistent over past five years**

MSU Northern

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY18	FY19	FY20	FY21	FY22	% Change	
						21 vs 22	Fall 2021
					Budgeted	Projected	YTD
Resident Undergrad	862	807	786	711	749	5.3%	-3.7%
Resident Graduate	45	38	44	35	36	2.9%	2.2%
Non-resident Undergra	47	46	47	42	42	0.0%	
WUE	118	111	110	100	96	-4.0%	-10.8%
Non-resident Graduate	1	0	0	0	0	0.0%	
Student FTE Total	1,072	1,002	987	888	923	3.9%	-4.9%

*Fall 21 YTD comparison with Fall 20 as of 9/13

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: 3.9% increase**
- **Fall 2021: -4.9% compared to Fall 2020 census**