

Helena College UM



**FY27 Operating
Budget Metrics**



Revenue



Expenditures



Staffing



Waivers



Enrollment

Helena College UM

Current Unrestricted Revenue & Metrics

REVENUE	Actual			%Change		Budgeted	%Change
	FY21	FY25	FY26	1yr	5yr	FY27	1yr
State Support (base)*	\$5,531,548	\$6,228,174	\$7,220,037	16%	31%	\$7,363,940	2%
State Support (OTO)	\$120,000	\$732,768	\$426,489	-42%	255%	\$350,109	-18%
Net Tuition Revenue	\$1,760,589	\$1,949,443	\$2,167,787	11%	23%	\$2,178,908	1%
Transfers/Other	\$82,943	\$388,675	\$536,787	38%	547%	\$680,337	27%
Total Operating Revenue	\$7,495,080	\$9,299,059	\$10,351,100	11%	38%	\$10,573,294	2%
Student FTE	657	713	731	3%	11%	738	1%
Resident Students	638	681	708	4%	11%	728	3%
Non-resident Students	19	32	23	-28%	21%	10	-57%
Key Metrics							
State % Share	76%	78%	78%	0%	2%	78%	0%
State Support per Res FTE	\$8,670	\$9,146	\$10,198	12%	18%	\$10,115	-1%

- State % Share – budgeted for 78%, peer group median = 65%
- State \$\$ per Resident FTE = \$10,459, MUS FY22 average = \$13,298

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Current Unrestricted Expenditures & Metrics

EXPENDITURES	Actual			%Change		Budgeted	%Change
	FY21	FY25	FY26	1yr	5yr	FY27	1yr
Instruction	\$3,560,458	\$4,275,468	\$4,509,139	5%	27%	\$4,781,781	6%
Academic Support	\$1,167,277	\$1,894,807	\$1,798,818	-5%	54%	\$1,980,197	10%
Student Services	\$836,895	\$895,493	\$1,056,688	18%	26%	\$1,166,981	10%
Institutional Support	\$909,471	\$1,294,502	\$1,389,360	7%	53%	\$1,445,517	4%
Operation & Maintenance	\$901,041	\$953,196	\$926,674	-3%	3%	\$953,908	3%
Research	\$0	\$0	\$0	-	-	\$0	-
Public Service	\$0	\$0	\$0	-	-	\$0	-
Scholarships	\$34,494	\$241,988	\$234,229	-3%	579%	\$244,909	5%
Total CU Exp (net of waivers) →	\$7,409,637	\$9,555,454	\$9,914,909	4%	34%	\$10,573,293	7%
Student FTE	657	713	731	3%	11%	738	1%
Key Metrics							
% Instruction Exp	48%	45%	45%	1%	-3%	45%	0%
% Instruct/Acad/Stud Ser	75%	74%	74%	0%	-1%	75%	1%
Expenditures per Student	\$11,278	\$13,402	\$13,563	1%	20%	\$14,327	6%

- **Instruction – comprises 45% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is 75% BOR target = 70%**
- **Expenditures per Student – 67% of peer group median**

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Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING

	Actual			%Change		Budgeted	%Change
	FY21	FY25	FY26	1yr	5yr	FY27	1yr
Contract Faculty (all)	33	44	42	-4%	28%	47	11%
Contract Administrators	1	1	1	0%	-29%	1	0%
Contract Professionals	11	13	15	12%	35%	16	6%
Classified FTE	29	26	27	7%	-5%	29	7%
Total Faculty/Staff	74	84	86	2%	15%	93	9%

EXPENDITURES

Personnel Services	\$5,649,556	\$7,142,957	\$7,661,992	7%	36%	\$8,229,132	7%
Total Expenditures (net of waivers)	\$7,409,637	\$9,555,454	\$9,914,909	4%	34%	\$10,573,293	7%

Student FTE

	657	713	731	3%	11%	738	1%
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Key Metrics

Student to Faculty Ratio	19.8	16.2	17.2	6%	-13%	15.7	-9%
%Personnel Services of Total	76%	75%	77%	3%	1%	78%	1%

- **Student to Faculty Ratio – budgeted for 16 to 1, peers = 14 to 1**
- **Personal Services % Share – budgeted for 78%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

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Discounts, Waivers & Scholarships

	Actual			%Change		Budgeted	%Change
	FY21	FY25	FY26	1yr	5yr	FY27	1yr
DISCOUNTS/WAIVERS/SCH							
BOR Designated	\$19,545	\$65,806	\$50,462	-23%	158%	\$53,500	6%
Resident Discretionary	\$20,361	\$20,338	\$9,061	-55%	-55%	\$13,500	49%
Non-resident Discretionary	\$0	\$0	\$0	-	-	\$0	-
Scholarships	\$34,494	\$49,977	\$63,000	26%	83%	\$70,000	11%
Total Discounts/Waivers/Sch	\$74,400	\$136,121	\$122,523	-10%	65%	\$137,000	12%
Student FTE	657	713	731	3%	11%	738	1%
Key Metrics							
Waivers per Student FTE	\$113	\$191	\$168	-12%	48%	\$186	11%
Net Tuition Per Student FTE	\$2,680	\$2,734	\$2,966	8%	11%	\$2,952	0%

- **Waivers per student: budgeted to remain consistent**
- **Net tuition per student remains consistent**

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Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT

	Actual					Budgeted	26 vs 27	Fall 2026
	FY22	FY23	FY24	FY25	FY26	FY27	%Change	YOY
Resident Undergrad	634	645	674	681	708	728	3%	3%
Resident Graduate	0	0	0	0				
Non-resident Undergrad	15	13	17	18	18	8	-56%	6%
WUE	10	15	20	14	5	2	-60%	-67%
Non-resident Graduate	0	0	0	0				
Student FTE Total	659	673	711	713	731	738	1%	3%

*Fall 26 YoY comparison with Fall 25 as of 9/15

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: 1.0% increase**
- **Fall 2026: 3% increase compared to Fall 2025 (YOY)**